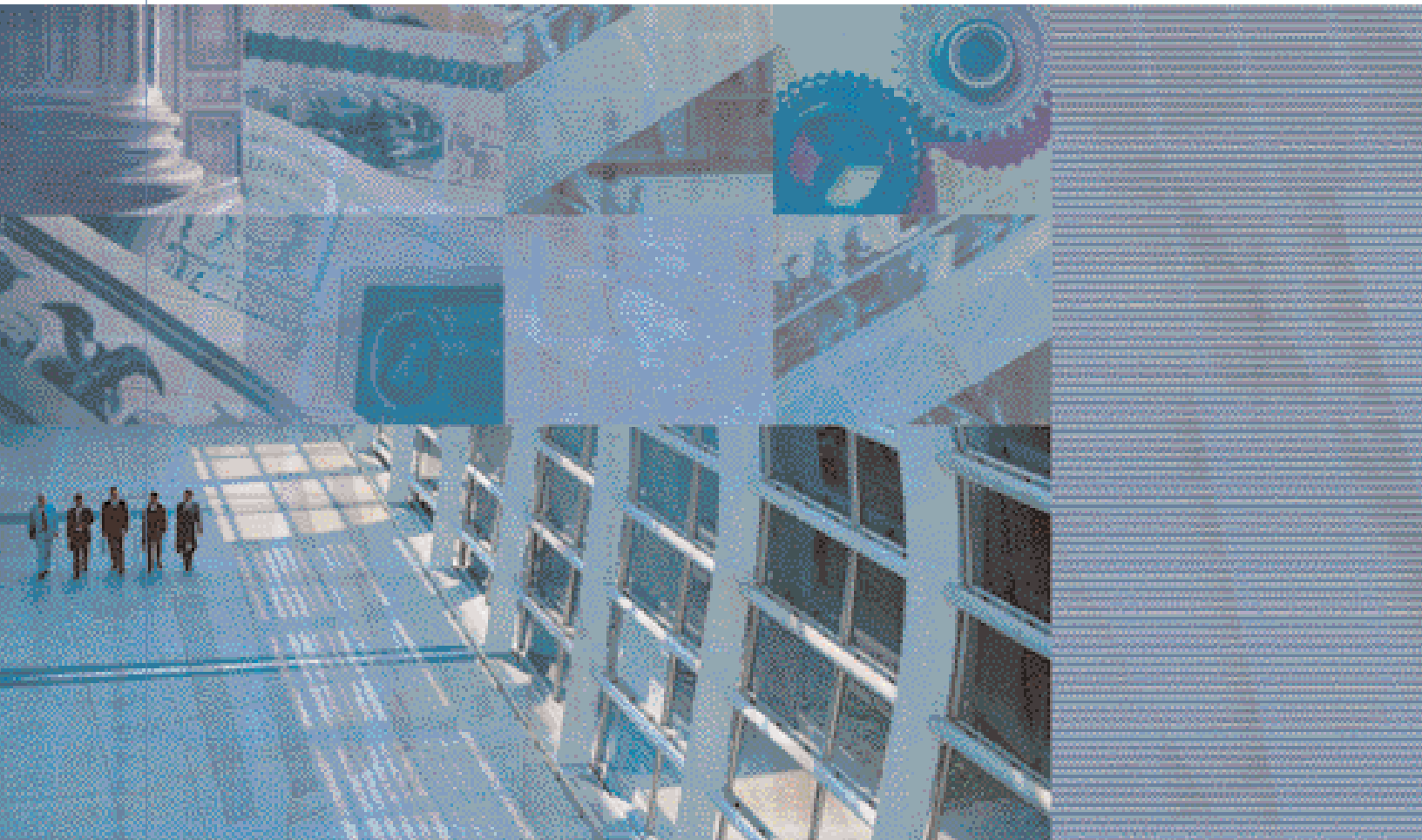




THOMAS H. LEE PARTNERS



## Introduction

- As partners who have worked together for decades at a firm that is over 30 years old, we believe that our experience, continuity and shared values are critical components of our success.
- We generate superior returns by investing in growth-oriented companies led by entrepreneurial managers with access to capital and strategic dialogue.
- We approach every investment with an owner's mindset, operating as a partner with our investors and our management teams, with an unwavering commitment to adding value.
- Our brand franchise and team-oriented investment culture are the cornerstones of our exceptional results.

## Overview

Thomas H. Lee Partners, L.P. (“THL Partners”) is one of the oldest and most successful private equity investment firms in the United States. THL Partners identifies and acquires substantial ownership positions in growth companies through leveraged acquisitions, recapitalizations and direct investments.

■ Since 1974, we have invested over \$8 billion of equity capital in over 90 businesses.

Since our founding in 1974, we have:

- Invested over \$8 billion of equity in over 90 businesses
- Built companies of lasting value
- Generated superior returns for our investors and operating partners

THL Partners focuses its investment strategy on growth companies with enterprise values generally ranging from \$500 million to over \$10 billion. We create equity-oriented capital structures that can support continued investment in businesses while using leverage appropriately to enhance equity returns.

This strategy generates attractive equity returns through growth in the enterprise value of a company rather than simply a reduction in leverage. THL Partners has proven that prudently leveraged companies can aggressively and successfully pursue growth opportunities, both internally and through acquisitions.

For over 30 years, THL Partners has generated outstanding results by actively originating transactions and driving enterprise value in the companies we acquire. Creating successful transactions is a direct result of proprietary deal flow, disciplined due diligence, creative structuring and effective financing. We also increase value by working with and building excellent management teams, helping our companies develop sound operating strategies and executing attractive acquisitions and financings.

THL Partners has built and sustained its competitive advantage around a highly experienced team of investment professionals, a strategy focused on growth investing, a stellar reputation and one of the leading brand franchises in private equity. The hallmarks of our firm are a team-oriented culture, our cumulative knowledge and experience, and the continuity of our investment professionals.

■ Since our founding in 1974, we have managed five buyout funds with equity commitments totaling approximately \$12 billion.

We invest in companies with exceptional management teams and enable them to operate their businesses in an entrepreneurial environment with meaningful equity ownership. We provide managers with the opportunity to become owners and the appropriate resources to build their businesses to create equity value for all investors. Our investment professionals serve as active members of the board of directors, providing advice on strategic direction and direct assistance in financings and acquisitions. However, we do not operate our portfolio companies; rather, we ensure that our operating partners have the financial and human resources necessary to execute their growth plans against clear targets.

Since our founding in 1974, we have managed five buyout funds with equity commitments totaling approximately

\$12 billion. We currently manage two buyout funds with aggregate capital commitments of approximately \$10 billion. Our most recent fund, Thomas H. Lee Equity Fund V (“Fund V”), has capital commitments in excess of \$6.1 billion. THL Partners’ principals have committed \$200 million of their own capital to Fund V to invest alongside its limited partners and management teams in every transaction, ensuring a common set of objectives among all parties. This commitment is a long-standing tradition that creates a culture of partnership, ownership and commitment unsurpassed in the private equity community.

We have over 25 investment professionals in Boston, Massachusetts, and our partners have worked together at THL Partners for an average of over 17 years.

## Investing in Growth Companies

Thomas H. Lee Partners' investment strategy focuses on growth companies with enterprise values generally ranging from \$500 million to over \$10 billion. We seek acquisition candidates with opportunities for sustainable growth in their core and/or related businesses that are positioned to capitalize on key competitive advantages to increase market share, expand distribution or product lines and participate in industry consolidation.

■ Our growth-oriented strategy achieves attractive equity returns through overall appreciation in enterprise value rather than simply the repayment of debt.

Portfolio companies are often distinguished by the following identifiable strengths:

- Well-recognized brand names or franchises
- Dominant market share positions
- Unique product features or retail concepts
- Distribution or manufacturing cost advantages

Our portfolio companies seek both organic growth and growth through acquisitions.

Our portfolio companies generate internal growth through:

- New product development
- Geographic expansion
- New distribution channels
- Increased manufacturing capacity

In addition, we support add-on acquisitions designed to build critical mass, capitalize on acquisition synergies, add new product lines and/or enter new markets.

We craft capital structures that enable a portfolio company to reinvest capital in its business to support growth, while benefiting from appropriate leverage to enhance equity returns. With more equity-oriented capitalizations and debt terms negotiated to permit flexibility, portfolio companies typically increase capital expenditures and employment levels following THL Partners' initial investment, resulting in attractive growth in revenue and cash flow. We also frequently provide additional capital to fund acquisitions and expansions.

Our growth-oriented strategy achieves attractive equity returns through overall appreciation in the enterprise value of a portfolio company rather than simply the repayment of acquisition debt.

## Partnership With Management

■ We recognize that operating management is ultimately responsible for creating equity value for all investors.

We structure our transactions around outstanding operating management teams and ensure that our operating partners have the resources and authority to manage day-to-day operations and to establish the strategic direction for the business. Assets are only as good as the people who manage them – especially in companies with exciting growth prospects. THL Partners recognizes that operating management is ultimately responsible for creating equity value for all investors.

Consistent with this partnership approach, THL Partners offers management teams in every transaction the opportunity to acquire a significant equity stake in their businesses on attractive terms. This equity investment transforms managers into owners with the ability to create significant value for themselves as well as other investors. The level of direct investment depends on specific circumstances, but is designed to be significant without requiring overextension. We structure management equity incentives tied to tenure and performance, which permit the portfolio company's operating partners to enjoy further appreciation in the business. While equity-based incentives are a critical part of compensation, THL Partners maintains competitive salary and cash bonus levels for senior management and other employees.

At least two senior THL Partners professionals are involved with a portfolio company from the start of the due diligence process and throughout its holding period. This facilitates an intimate understanding of a portfolio company's business prospects and engenders a close working relationship with the portfolio company's senior executives. Our professionals are active members of the board of directors, serving as key advisers to the chief executive on issues of strategic direction and corporate finance. In addition, we utilize our experience and relationships in the financial markets to provide direct assistance in financings and acquisitions. Our involvement is intended to be a resource for company management, enabling them to focus on operating their business with minimal distraction.

## Transactions are Created, Not Found

We have developed a process of creating successful transactions based on our 30 years of experience in private equity. We utilize our broad network of relationships built over many years to generate business ideas, strategic options and investment opportunities. We actively communicate with current and past management teams, regularly exchange ideas with corporate leaders and work collaboratively with industry bankers and transaction intermediaries.

■ We utilize our broad network of relationships built over many years to generate investment opportunities.

We take a long-term perspective on the investment business, so we are willing to commit the time and resources to develop industry knowledge and relationships.

It is not unusual for THL Partners to complete an acquisition after studying an industry, knowing a CEO or following a specific company for over a decade.

We view the pursuit of an investment as an opportunity to learn more about an industry and expand our experience base.

On average, we generate about two-thirds of all our deals from proprietary sources,

and the remaining one-third from more competitive situations. While our focus is on proprietary deal flow, we are also proud of our successful history in auctioned deals where we can identify growth opportunities and capitalize on an advantage in the bidding process.

Creating a successful transaction involves much more than identifying proprietary deals. Rigorous analytical due diligence, creative financing and deal structuring, and finding ways to satisfy the different needs of sellers are all elements in creating good deals.



## The THL Partners Advantage

■ THL Partners stands among the most highly regarded private equity investment firms in the United States.

### REPUTATION

Based on our outstanding long-term track record and the excellent reputation of our franchise built over three decades of successful investing, THL Partners stands among the most highly regarded private equity investment firms in the United States. As a result, management teams, existing owners and intermediaries frequently consider our firm to be the preferred buyer of their businesses.

### EXPERIENCE

After many years of successful investing, THL Partners professionals have learned that growth companies present special challenges, ranging from capital structure issues to human resource needs. Our professionals understand how to capitalize, nurture and enhance growth opportunities while addressing the circumstances unique to each situation. The firm's senior professionals average over 24 years of business experience and 17 years with THL Partners. This depth and continuity ensure that portfolio companies receive constructive assistance from the same professionals who have led some of the most successful growth buyouts of the last two decades.

### INTEGRITY

Integrity is the cornerstone of our business. We have developed a reputation for honesty, delivering on our promises and treating all constituents with respect. The team understands that an investment is not just the transfer of capital, but also the creation of a partnership joining individuals with common beliefs and goals.

### CERTAINTY

THL Partners has never failed to finance an acquisition or fund an investment. As one of the most successful sponsors in the private equity community, the firm is skilled in securing attractive financing terms, even in difficult capital market environments, that allow portfolio companies to operate without excessive restrictions and to reinvest capital in the business. In addition, our track record for sponsoring successful IPOs represents a distinct advantage for portfolio companies trying to access the public equity markets. We have raised over \$30 billion in debt financing and sponsored over 20 initial public offerings for our portfolio companies.

### CREATIVITY

THL Partners has proven its ability to design innovative transactions and capital structures to address the specific desires of sellers and to nurture the growth of businesses. This creativity extends to the tax, legal and accounting aspects of a deal, as well as to the incentive programs that provide managers with financial rewards for their performance.



■ The principals of THL Partners have committed \$200 million of our own capital to our most recent equity fund.

### **COMMITMENT**

We have committed almost \$600 million to our equity funds over the last 20 years to invest alongside management teams and our limited partners in every transaction — an unparalleled level of financial commitment that extends throughout the THL Partners organization. More than just a financial commitment, this reflects a philosophy of true partnership with our management investors and our limited partners, and offers the sellers of businesses and management the confidence that we will support our investments even in difficult times.

### **ENTREPRENEURSHIP**

We can analyze new opportunities quickly and comprehensively, focusing on key issues and asking pertinent questions. We make decisions free of corporate bureaucracy — a capability critical to fast-growing companies in rapidly shifting markets. Our professionals understand how to work with entrepreneurial management teams to create an environment that promotes success.

### **CULTURE**

THL Partners has a team-oriented culture built over years of working together. Team members think and act like owners, thereby enhancing our investment judgment. The group has an interactive, open, iterative and collegial decision-making process that demands intellectual honesty and a free flow of information. These characteristics drive better decision-making and successful outcomes.

### **RELATIONSHIPS**

THL Partners has strong relationships with a broad range of financing sources, strategic partners, industry experts and financial intermediaries. Relationships with financing sources ensure highly favorable capital structures and offer a ready source of additional growth capital. Our access to potential strategic partners can often lead to business relationships that provide portfolio companies with distinct competitive advantages. In addition, our relationships with industry bankers and financial intermediaries provide a steady stream of acquisition opportunities.

## A Proven Formula

■ We focus on control investments in growth companies with enterprise values from \$500 million to over \$10 billion.

### SIZE

THL Partners focuses primarily on growth companies with enterprise values generally from \$500 million to over \$10 billion. We target equity investments that range from \$100 million to \$1 billion, although our resources enable us to make substantially larger equity commitments for the right opportunities.

### STRUCTURE

THL Partners has sponsored a wide variety of transaction structures, including:

- Traditional buyouts of privately or publicly held companies
- Recapitalizations
- Direct investments to fund shareholder liquidity and/or provide expansion and acquisition capital

The firm has the flexibility to structure its acquisitions and investments to meet the specific needs of the existing owners of a business, such as allowing a continued ownership interest to benefit from future upside potential, or designing a structure that facilitates efficient tax planning.

### CONTROL

Acting in conjunction with management, THL Partners typically seeks a control investment position in a company, which facilitates fast, sound decision-making. We are also adept at identifying and working with corporate partners and financial sponsors in an investment. With the right control partners, however, we are willing to consider and have made significant minority investments in high quality companies. In our 30-year history, we have never pursued an acquisition on an “unfriendly” or hostile basis.

### TIME HORIZON

We consider ourselves long-term investors with the patience and persistence to build lasting value. Typically, THL Partners holds its ownership positions for three to seven years, though a number of factors can impact this timeframe. We have successfully pursued several avenues to realize on our investments, including public offerings, recapitalizations and sales. The decision regarding the optimal timing and method of exit is based on the needs of the business, the desires of management and the condition of the capital markets.

## Powerful Financial Resources

Over its 30-year history, THL Partners has raised approximately \$12 billion of private equity capital. The list below illustrates the size and closing date of the firm's private equity funds.

<b>Fund</b>	<b>Amount (Millions)</b>	<b>Year Raised</b>
Thomas H. Lee Equity Fund V, L.P.	\$ 6,112	2001
Thomas H. Lee Equity Fund IV, L.P.	3,450	1998
Thomas H. Lee Equity Fund III, L.P.	1,370	1996
Thomas H. Lee Equity Fund II, L.P.	568	1990
Thomas H. Lee Equity Fund, L.P.	65	1984
<b>Total Committed Capital</b>	<b>\$11,565</b>	

Our limited partners include a diversified base of corporate and public pension funds, university and other non-profit endowments, private foundations, banks, insurance companies and individual investors.

The principals of THL Partners have committed \$200 million of capital to Thomas H. Lee Equity Fund V, L.P., raising the total equity commitment of the principals to approximately \$600 million over the firm's history. As a result, THL Partners

professionals understand the needs of a business and all its stakeholders from an owner's perspective, not simply one of a money manager with limited personal involvement in and dedication to a portfolio company. This long-standing practice of participating personally in every investment ensures an alignment of interests with management teams and limited partners.

## Teamwork and Experience

■ Our partners have, on average, over 24 years of business experience and have worked together for over 17 years.

**TODD M. ABBRECHT**, Managing Director, worked at the firm from 1992 to 1994 and rejoined in 1996. From 1990 to 1992, Mr. Abbrecht worked in the Mergers & Acquisitions Department of CS First Boston. Mr. Abbrecht received a B.S.E. in Finance from the Wharton School of the University of Pennsylvania and an M.B.A. from Harvard Graduate School of Business Administration.

**CHARLES A. BRIZIUS**, Managing Director, worked at the firm from 1993 to 1995 and rejoined in 1997. From 1991 to 1993, Mr. Brizius worked at Morgan Stanley & Co. Incorporated in the Corporate Finance Department. Mr. Brizius received a B.B.A. in Finance and Accounting from Southern Methodist University and an M.B.A. from Harvard Graduate School of Business Administration.

**ANTHONY J. DINOVI**, Co-President, joined the firm in 1988. From 1984 to 1986, Mr. DiNovi was in the Corporate Finance Department at Wertheim Schroder & Co., Inc. Mr. DiNovi received an A.B. in Social Studies from Harvard College and an M.B.A. from Harvard Graduate School of Business Administration.

**THOMAS M. HAGERTY**, Managing Director, joined the firm in 1988. From 1984 to 1986, Mr. Hagerty was in the Mergers & Acquisitions Department of Morgan Stanley & Co. Incorporated. Mr. Hagerty received a B.B.A. from the University of Notre Dame and an M.B.A. from Harvard Graduate School of Business Administration.

**DAVID V. HARKINS**, Vice Chairman, has been affiliated with THL Partners since the firm's founding. Mr. Harkins was employed with T.A. Associates from 1974 through 1975. Mr. Harkins received a B.S. from the United States Military Academy. Mr. Harkins is Chairman of the Board of Natural Dentex Corporation. Previously he served as Chairman of the Board and President of Massachusetts Capital Corporation and Masscap Investment Company, Inc. from 1976 through 1983 and as President of First American Investment Company, Inc. from 1982 to 1983.

**SCOTT L. JAECKEL**, Managing Director, worked at the firm from 1994 to 1996 and rejoined in 1998. From 1992 to 1994, Mr. Jaeckel worked at Morgan Stanley & Co. Incorporated in the Corporate Finance Department. Mr. Jaeckel received a B.B.A. in Economics and Mathematics from the University of Virginia and an M.B.A. from Harvard Graduate School of Business Administration.

**SETH W. LAWRY**, Managing Director, worked at the firm from 1989 to 1990 and rejoined in 1994. From 1987 to 1989 and 1992 to 1994, Mr. Lawry worked at Morgan Stanley & Co. Incorporated in the Mergers & Acquisitions, Corporate Finance and Equity Capital Markets Departments. Mr. Lawry received a B.A. in Economics and German Studies from Williams College and an M.B.A. from Stanford Graduate School of Business.

**THOMAS H. LEE**, Chairman and CEO, founded Thomas H. Lee Company in 1974 and since that time has served as its CEO. From 1966 to 1974, Mr. Lee directed the high technology lending group of First National Bank of Boston. Prior to 1966, Mr. Lee was a Securities Analyst in the Institutional Research Department of L.F. Rothschild in New York. Mr. Lee received an A.B. from Harvard College.

**SOREN L. OBERG**, Managing Director, worked at the firm from 1993 to 1996 and rejoined in 1998. From 1992 to 1993, Mr. Oberg worked at Morgan Stanley & Co. Incorporated in the Merchant Banking Division. Mr. Oberg received an A.B. in Applied Mathematics from Harvard College and an M.B.A. from Harvard Graduate School of Business Administration.

**SCOTT A. SCHOEN**, Co-President, joined the firm in 1986. Prior to joining the firm, Mr. Schoen was in the Private Finance Department of Goldman, Sachs & Co. Mr. Schoen received a B.A. in History from Yale University, a J.D. from Harvard Law School and an M.B.A. from Harvard Graduate School of Business Administration.

**SCOTT M. SPERLING**, Co-President, joined the firm in 1994. For ten years prior to joining the firm, Mr. Sperling was Managing Partner of the Aeneas Group, the private capital affiliate of the Harvard Management Company, Inc. Prior to 1984, Mr. Sperling was with The Boston Consulting Group. Mr. Sperling received a B.S. from Purdue University and an M.B.A. from Harvard Graduate School of Business Administration.

**KENT R. WELDON**, Managing Director, worked at the firm from 1991 to 1993 and rejoined in 1995. From 1989 to 1991, Mr. Weldon worked in the Mergers & Acquisitions Department of Morgan Stanley & Co. Incorporated. Mr. Weldon received a B.A. in Economics and Business from the University of Notre Dame and an M.B.A. from Harvard Graduate School of Business Administration.

**JOSEPH F. PESCE**, Senior Vice President of Finance, Chief Financial Officer and Treasurer, joined the firm in 2001. Prior to that, Mr. Pesce spent over twenty years in senior financial positions in high technology, healthcare and consulting services companies. Mr. Pesce received an A.B. in Mathematics from Boston College and an M.B.A. from the Wharton Graduate School of the University of Pennsylvania and is a Certified Public Accountant.

**GREGORY A. WHITE**, Senior Vice President for Investor Relations, joined the firm in 2004. From 1997 to 2004 he was the head of sales and investor relations for two companies, most recently with Thomas Weisel Partners. From 1994 to 1997, Mr. White was the Executive Director at the Massachusetts Pension Fund and for the prior ten years, he worked with Morgan Stanley & Co. Incorporated, Smith Barney and UNC Ventures. Mr. White received a B.N.E. from Georgia Institute of Technology and an M.B.A. from Harvard Graduate School of Business Administration.



**CHARLES P. HOLDEN**, Vice President of Finance, joined the firm in 1999. Prior to that, Mr. Holden worked in various financial positions at Bracebridge Capital (formerly Farallon Fixed Income Associates), Wellington Management Company, Harvard Management Company and State Street Bank. Mr. Holden received his B.S. in Finance from the University of Massachusetts, Dartmouth and his M.B.A. from Suffolk University.

**GEORGE R. TAYLOR**, Vice President, worked at the firm from 1996 to 1998 and rejoined in 2000. From 1993 to 1996, Mr. Taylor worked at Alex Brown & Sons Incorporated in the Merchant Banking Division. Mr. Taylor received a B.S. in Business Administration from Georgetown University and an M.B.A. from Harvard Graduate School of Business Administration.

**JOSHUA M. NELSON**, Associate, joined the firm in 2003. From 2001 to 2003, Mr. Nelson worked at JPMorgan Partners, the private equity affiliate of JPMorgan Chase. Prior to JPMorgan Partners, Mr. Nelson worked at The Beacon Group, LLC as well as at McKinsey & Company. Mr. Nelson received a B.A. in Politics from Princeton University and an M.B.A. from Harvard Graduate School of Business Administration.

**JEFF T. SWENSON**, Associate, joined the firm in 2004. From 2000 to 2002, Mr. Swenson worked in the private equity group at Bain Capital, LLC. Prior to 2000, Mr. Swenson worked at Bain & Company. Mr. Swenson received a B.A. in Economics from Northwestern University and an M.B.A. from Harvard Graduate School of Business Administration.

**JAMES C. CARLISLE**, Associate, worked at the firm from 2000 to 2002 and rejoined in 2004. From 1998 to 2000, Mr. Carlisle worked at Goldman Sachs & Company in the Financial Institutions Group. Mr. Carlisle received a B.S.E. in Operations Research from Princeton University and an M.B.A. from Harvard Graduate School of Business Administration.

**GANESH B. RAO**, Associate, worked at the firm from 2000 to 2002 and rejoined in 2004. From 1998 to 2000, Mr. Rao worked at Morgan Stanley & Co. Incorporated in the Mergers & Acquisitions Department. Mr. Rao received a B.A. in Economics from Duke University and an M.B.A. from Harvard Graduate School of Business Administration.

**NIRAV B. SHAH**, Associate, joined the firm in 2003. From 1999 to 2001, Mr. Shah worked in the private equity group at Bain Capital, LLC. Prior to 1999, Mr. Shah was with Bain & Company. Mr. Shah received a B.S. in Economics from the Wharton School of the University of Pennsylvania and an M.B.A. from Harvard Graduate School of Business Administration.

## A Balanced Portfolio with Industry Expertise

Over the last thirty years, THL Partners has invested in or acquired over 90 companies across a wide business spectrum. Listed below are representative investments grouped by industry.

### BUSINESS/CONSUMER SERVICES

**ARC** Operator of manufactured housing communities

**Safelite Glass Corp.** Auto glass replacement, services and claims management outsourcing

**Vertis** Advertising and marketing services

**Wyndham International** Hotel company with over 300 properties

### CONSUMER PRODUCTS

**First Alert** Smoke & CO detectors and home safety products

**Playtex Products** Tampons, nursers, rubber gloves and other personal care products

**Rayovac** Batteries and flashlights

**Signature Brands** Healthometer scales and Mr. Coffee products

**Simmons Company** Leading manufacturer and distributor of premium branded mattresses

**Sun Pharmaceutical** Banana Boat suncare products

**United Industries** Household insecticides and lawn and garden packaged goods

### FINANCIAL SERVICES

**AXIS Specialty** Bermuda-based property and casualty insurer and reinsurer

**Endurance Specialty** Bermuda-based property and casualty insurer and reinsurer

**EquiCredit** Second mortgage origination and servicing

**HomeSide Lending** First mortgage origination and servicing

**Metris** Credit cards

**Refco** Broker of exchange-traded derivatives; niche provider of execution and clearing services

**TAC Bancshares** Savings and loan institutions

**Tucker Anthony Sutro** Securities brokerage and asset management

### FOOD / BEVERAGES

**Cinnabon** Cinnamon bun shops

**Cott Corporation** World's largest supplier of private label beverages

**Ghirardelli Chocolates** Premium chocolate manufacturer

**Michael Foods** Specialty egg and refrigerated potato products

**Select Beverages** Midwestern bottling company

**Smith & Wollensky Group** Owner/operator of diversified high-end restaurants

**Snapple** New age beverages

### HEALTHCARE

**Fisher Scientific** Worldwide distributor of laboratory products and services

**Thermoscan** Infrared ear thermometers

**Warner Chilcott** Specialty pharmaceuticals



## INDUSTRIAL/DISTRIBUTION

**Amerace** Electrical connectors

**Anchor Advanced Products** Plastic products and packaging

**CST Office Products** Business forms converter

**Omega Wire** Wire and cable fabricator

**National Waterworks** Leading distributor of waterworks transmission products in the U.S.

**Nortek** Residential and commercial building products, range hoods, bath fans, heating and air conditioning systems

**Progressive Moulded Products** Leading automotive interior subsystem supplier in North America

## INFORMATION SERVICES

**Autotote** Parimutuel and online lottery information services

**Experian Information Services** Credit and marketing information on consumers and businesses

**Fidelity National Information Services** Processing services, technology solutions and information products to the financial services and real estate industries

**LiveWire Systems** Billing software and services for wireless providers and utilities; traffic and automation software for TV and radio stations

**The Learning Company** Developer/publisher of educational software

**Refco** Broker of exchange-traded derivatives; niche provider of execution and clearing services

## MEDIA/PUBLISHING

**American Media** Leading publisher of consumer magazines

**Continental Cablevision** Cable TV system operator

**Houghton Mifflin** Educational publisher focused on K-12, college and supplemental educational materials

**ProSiebenSat.1** Leading German television producer and broadcaster through its four wholly-owned German-language channels

**TransWestern Publishing** Independent yellow pages publisher

**Warner Music Group** One of the world's leading recorded music and music publishing companies

## SPECIALTY RETAIL

**Big V Supermarkets** Hudson Valley supermarket chain (ShopRite)

**Eye Care Centers of America** Third largest retail optical chain in the U.S.

**Finlay Fine Jewelry** Leased fine jewelry departments

**General Nutrition Companies** Vitamins, health and fitness products

**Petco Animal Supplies** Pet supply products

## TELECOMMUNICATIONS

**FairPoint Communications** Independent rural telephone companies

**PriCellular** Owner-operator of rural cellular systems

**US LEC** Southeastern competitive communications provider

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